

Subject: I want to notify the Board of Directors of McDonald's Corporation

Date: Thursday, March 16, 2023 at 02:43:50 China Standard Time

From: [REDACTED]

To: Chris.Kempczinski@us.mcd.com, Desiree Ralls-Morrison, bod@us.mcd.com, Business Integrity, McDonald's Corporation - Corporate Secretary

CC: George Walker, Henry Rosenberg, Daniel Tracer, elehman@lehmanlaw.com, Ambassador Nicholas Burns, ParisExec@state.gov, smithj@state.gov, mmanjarrez@fbi.gov, IwanS@state.gov, RogalskiA@state.gov, Paris ACS (U.S. Embassy), Beijing ACS (Beijing), premier@mail.gov.cn, Emmanuel Macron, english@mail.gov.cn, Catherine Colonna, Bertrand Lortholary, Laurent Bili, Guillaume Roy, Philippe Righini, presse.pekin-amba@diplomatie.gouv.fr, admin-francais.pekin-amba@diplomatie.gouv.fr, Franck Pajot, Muye Xiao, Kevin Granville, Constant Méheut, David Enrich, Michael Forsythe, John Carreyrou, [REDACTED], Rachel Abrams, Lauren Hirsch, Julie Creswell, David Yaffe-Bellany, Tim Race, Stephanie Strom, David Gelles, 霍Qiàn 何Hé, Yves Strickler, Walter Hickey

BCC: Emmanuel Macron, [REDACTED], Kempczinski@[REDACTED], Nicholas Burns

Priority: High

bod@us.mcd.com, please immediately notify the Chairman of the Board and ask him to email me back as soon as possible. Thank you.

Dear Mr. Kempczinski and dear Ms. Ralls-Morrison,

The FBI is in copy of this email, and so is Mr. George Walker, CEO of Neuberger Berman. There are other important people also.

McDonald's Corporation and its subsidiary companies, and their accomplices, have engaged in a pattern of racketeering activity.

I tried, in the past, to alert the Board of Directors of McDonald's Corporation but nobody answered me.

On November 19, 2019 at 01:19, business.integrity@us.mcd.com replied to one of my emails to inform me that you did not receive my communications. I find it hard to believe. But for now, I will give you the benefit of the doubt. Let's just hope that it doesn't happen too often. Read what's written about "willful blindness" in paragraph (23) of the attached file of the email I sent to Mr. Walker.

I want to try to notify the Board of Directors of McDonald's Corporation again.

But this time, to make sure that my communications don't disappear, I want to notify each Director personally to explain what's going on. I need their contact information. Can you please send me the email addresses of the following Directors:

Enrique Hernandez, Jr. (Chairman of the Board)
Anthony G. Capuano
Kareem Daniel
Lloyd H. Dean
Robert A. Eckert
Catherine M. Engelbert
Margaret H. Georgiadis
Richard H. Lenny
John J. Mulligan
John W. Rogers, Jr.
Jennifer L. Taubert
Paul S. Walsh
Amy E. Weaver
Miles D. White

Thank you.

For transparency purposes, this communication will be published under the form of an open letter on the following websites:

Kempczinski.com (non-official website on Mr. Kempczinski)

Ralls-Morrison.com (non-official website on Ms. Ralls-Morrison)

Yours sincerely,

 , China

March 16, 2023, 02:43 Beijing time (+0800)